Safehold

INVESTOR PRESENTATION



November 2021

Forward-Looking Statements and Other Matters

This presentation may contain forward-looking statements. All statements other than statements of historical fact are forward-looking statements. These forward-looking statements can be identified by the use of words such as "illustrative", "representative", "expect", "plan", "will", "estimate", "project", "intend", "believe", and other similar expressions that do not relate to historical matters. These forward-looking statements reflect the Company's current views about future events, and are subject to numerous known and unknown risks, uncertainties, assumptions and changes in circumstances that may cause the Company's actual results to differ significantly from those expressed in any forward-looking statement. The Company does not guarantee that the transactions and events described will happen as described (or that they will happen at all).

The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements: the effect of the COVID-19 pandemic on our business and growth prospects and on our tenants' business; market demand for ground lease capital; the Company's ability to source new ground lease investments; the availability of funds to complete new ground lease investments; risks that the rent adjustment clauses in the Company's leases will not adequately keep up with changes in market value and inflation; risks associated with certain tenant and industry concentrations in our portfolio; conflicts of interest and other risks associated with the Company's external management structure and its relationships with iStar and other significant investors; risks associated with using debt to fund the Company's business activities (including changes in interest rates and/or credit spreads, the ability to source financing at rates below the capitalization rates of our assets, and refinancing and interest rate risks); risks that tenant rights in certain of our ground leases will limit or eliminate the Owned Residual realizations from such properties; general risks affecting the real estate industry and local real estate markets (including, without limitation, the potential inability to enter into or renew ground leases at favorable rates, including with respect to contractual rate increases or participating rent); dependence on the creditworthiness of our tenants and their financial condition and operating performance; competition from other ground lease investors and risks associated with our failure to qualify for taxation as a REIT under the Internal Revenue Code of 1986, as amended. Please refer to the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020 and any subsequent reports filed with the Securities and Exchange Commission (SEC) for further discussion of these and other investment considerations. The Company expressly disclaims any responsibility to update or revise forwardlooking statements, whether as a result of new information, future events or otherwise, except as required by law.

Important Note re COVID-19: Readers of this presentation are cautioned that, due to the possibility that the COVID-19 pandemic will have a delayed adverse impact on our financial results, along with the uncertainty created by the pandemic, our results for the period may not be indicative of future results. Similarly, our Ground Rent Coverage and UCA as of September 30, 2021 are likely to decline with respect to certain properties in future periods due to the continuing impact of the pandemic and the fact that certain metrics that we report and monitor may not reflect the full effects of the pandemic as of their dates of determination. Readers are urged to read our Quarterly Report on Form 10-Q for the quarter ended September 30, 2021 when it is filed with the SEC for a more fulsome discussion of our quarterly results, including the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections included therein.

Note: Please refer to the Glossary at the end of this presentation for a list of defined terms and metrics.

Information in this presentation is as of September 30, 2021, unless otherwise indicated.

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Quick Takeaways

Growth Momentum

Ground Lease Solution Addresses a Large Market Opportunity

\$321m of Ground Lease Originations in Q3 '21⁽¹⁾

Inflation Protection

Inflation Protected Cash Flows

Inflation Protected Long-Term Capital Structure

Unlocking the Embedded Value of UCA

UCA Mechanics

UCA as an Asset

Why is Safehold's Ground Lease Better?

Old Ground Lease Industry

Land Owner Building Owner Win Lose

- One-sided ground lease hurts building value
- Building owner dislikes ground lease
- Addressable customer market small



Safehold Modern Ground Lease



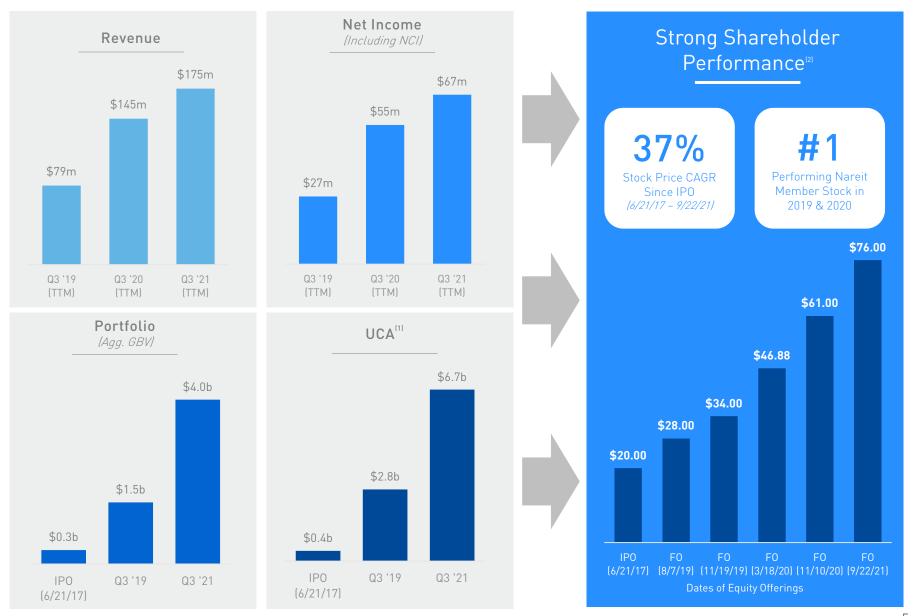
- Well-structured ground lease increases building value
- Building owner likes ground lease
- Addressable customer market large

- Private
- Undiversified
- Static Portfolio
- Complicated



- Publicly Traded
- Diversified
- Growing Portfolio
- Standardized

Strong Growth & Stock Performance



⁽¹⁾ Refer to the "Unrealized Capital Appreciation Details" slide in the Appendix for additional information. (2) Past performance is not indicative of future results.

I. SIGNIFICANT GROWTH POTENTIAL

- i. Large Opportunity Ahead
- ii. Better Product
- iii. Growing Pipeline

Large Growth Opportunity

Big Market

One of the Largest Markets

\$7 Trillion

Total estimated size of institutional quality commercia. real estate in top 30 markets

Annual Activity

~\$1 Trillion

Estimate of annual CRE acquisition, recapitalization, and development transactions

Source: RCA Analytics and Management Estimates [3]

Unique Platform

First Mover Advantage

Only Public Ground Lease Company

Only Investment Grade Ground Lease Company (Moody's: Baa1 / Fitch BBB+)

Largest Nationwide Ground Lease Origination Team

Management Team with Deep Experience

Diversified Institutional Quality Portfolio

Scalability

Sector/Leader

Ground Lease/SAFE

\$4 billion
Mkt cap

VS.

Cell Tower/AMT

\$127 billion
Mkt Cap

Data Center/EQIX

\$70 billion

Mkt Cap

Casino Net Lease/VICI

\$29 billion

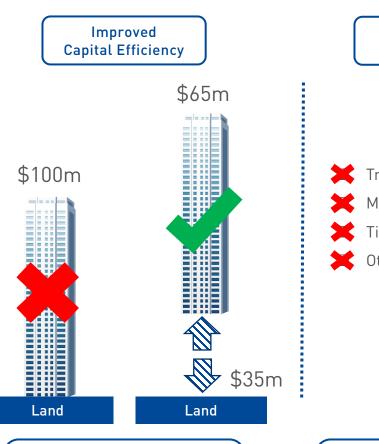
Mkt Cap^[2]

⁽¹⁾ Market capitalizations presented as of 11/5/21.

⁽²⁾ Uses estimated share count post-merger with MGM Growth Properties (MGP) of 960m shares.

A Better Capital Solution

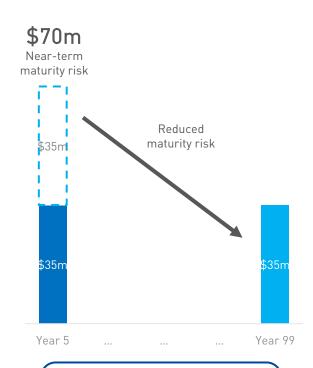
Making ground leases modern, efficient, and value-enhancing for building owners



Improved Cost Efficiency

Transfer TaxMortgage Recording TaxTitle InsuranceOther Transaction Costs

Significant Risk Reduction



Buildings and land are different investments, most efficiently capitalized by different investors Reduces friction costs associated with selling real estate by giving one-third of capital a long-term structure of up to 99 years Eliminates debt maturity risk on a large portion of capital structure by replacing it with a long-term lease of up to 99 years

Growing Product Offerings

Ground Lease Opportunities



When a Property is Bought/Sold

(49% of current portfolio)



When a Property is Recapitalized

(14% of current portfolio)



When a Property is Developed

(13% of current portfolio)



When an Existing Ground Lease is Sold

(24% of current portfolio)

Innovative Growth Channels

Ground Lease Plus

Expand the use of ground leases for pre-development opportunities.

SAFE x SWAP

Acquire and modernize an outdated ground lease.

SAFEplanet

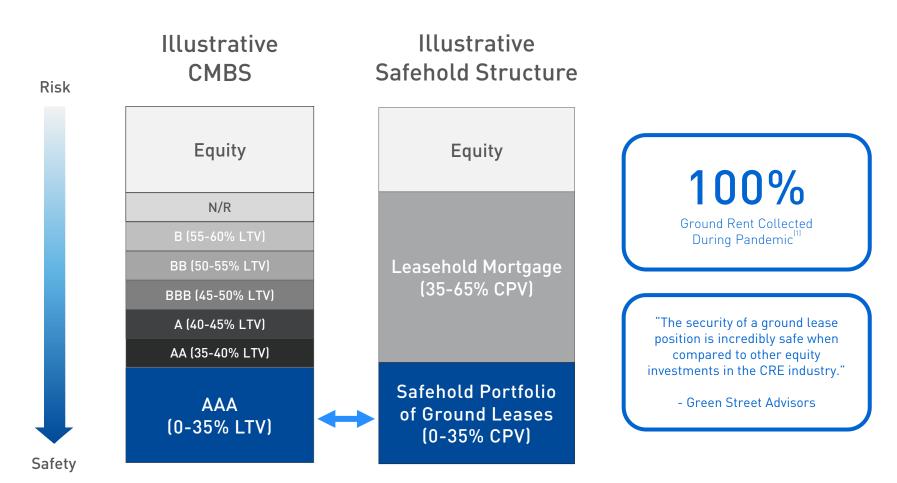
Deliver ground lease capital to buildings to improve environmental footprint.

II. SIGNIFICANT VALUE POTENTIAL

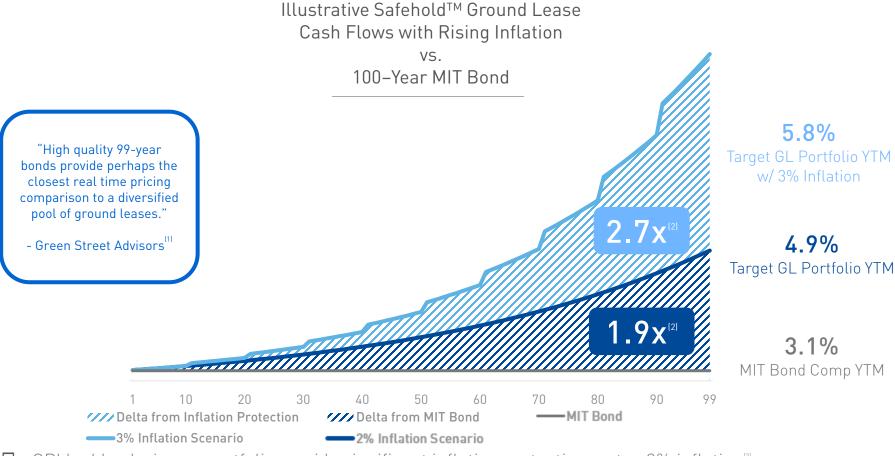
- i. Safety
- ii. Cash Flows
- iii. Unrealized Capital Appreciation

Cash Flow Seniority and Principal Safety

Safehold typically has a residual right to regain possession of land and take ownership of the building upon a tenant default, which provides strong incentive for its customers and its customers' lenders to pay rent. In addition, typical Combined Property Value (CPV) significantly exceeds Safehold's cost basis, providing protection against principal loss.



Above Market Inflation Protected Cash Flows



- CPI lookbacks in our portfolio provide significant inflation protection up to ~3% inflation
- \square Our long-term fixed rate debt provides enhanced interest rate and inflation protection during its term

Note: Illustrative example of a diversified portfolio of modern ground leases that meet Safehold's investment target with a starting cash yield of 3.0% and 2.0% annual rent growth with CPI lookbacks every 10 years. Massachusetts Institute of Technology 2116 unsecured AAA-rated bonds trade at a yield to maturity of 3.08% as of 11/3/21.

(1) Comparing a portfolio of ground leases to a high-quality 99-year bond is a shortcut methodology for yield discovery and only indicates a range of reasonable possibilities. The full Green Street methodology examines the pricing for CMBS securities making adjustments for duration, diversification and increasing lease payments.

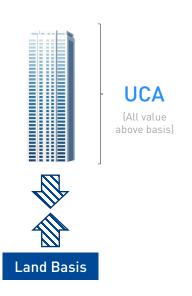
(2) The net present value of the cash flows (discounted using the Massachusetts Institute of Technology 2116 unsecured AAA-rated bonds trading at a yield to maturity of 3.08% as of 11/3/21) of an illustrative portfolio of modern ground leases meeting our yield to maturity target divided by the initial investment in the portfolio of ground leases.

(3) A typical SafeholdTM ground lease has periodic CPI lookbacks that are capped between 3% - 3.5%. 93% of Safehold's current portfolio has some form of inflation-linked protection through CPI lookbacks, fair market value resets, or percentage rent.

Unrealized Capital Appreciation (UCA)

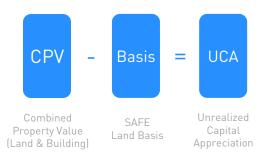
Ownership

At the end of its typical ground lease, SAFE will own everything on top of the land



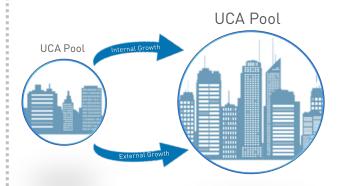
Capital Appreciation Tracker

- We track and report the current spot value of UCA
- UCA is marked each quarter using current market estimates from CBRF



Growth Dynamic

- "External Growth" each time a Safehold ground lease is closed, more UCA is added to the pool of value
- "Internal Growth" appreciation of buildings in the existing UCA portfolio



Understanding the UCA Asset

What Does It Mean to Be the Future Owner of Assets with a Current Value of \$6.7b?

What Does It Mean for An Asset to Grow from Internal and External Growth?

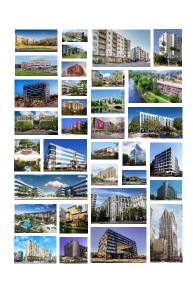
Because UCA is tangible, its underlying value transparent and its growth trackable, we believe this asset can be valued and unlocked separate from the cash flow stream

Current UCA Portfolio

89%

CAGR (From IPO to Q3 '21) +\$624m

from 7 new properties added to UCA in Q3 '21^[1]







IP0 **\$0.4b**

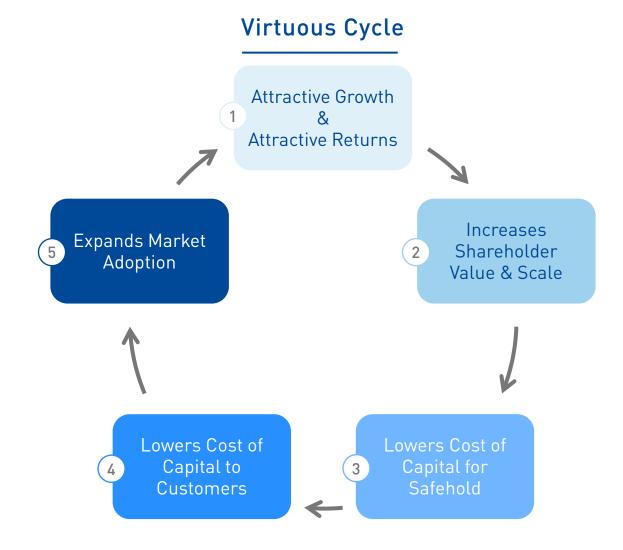
Q3 '19 **\$2.8b**

Q3 '21 **\$6.7b**

Note: Images show current pictures of certain buildings on land owned by SAFE that is leased to tenants. Under the terms of a typical Ground Lease, title to any then-existing improvements on the land reverts to SAFE at the end of the lease term. Please refer to SAFE's Current Report on Form 8-K filed with the SEC on October 21, 2021, which is incorporated herein by reference, for a more detailed explanation and presentation of the estimated UCA of our Owned Residual Portfolio as of September 30, 2021 and the methodology used to calculate it. Q3 '21 estimated UCA includes \$94m of unfunded commitments. See also the discussion of certain limitations and qualifications of estimated UCA set forth in that 8-K and the Risk Factors referenced therein, which may be found in our Annual Report on Form 10-K for the year ended December 31, 2020 and our subsequent Quarterly Reports on Form 10-Q. Please refer to the "Unrealized Capital Appreciation Details" slide in the Appendix for additional information.

[1] Refers to the UCA contributed from new deals added to the UCA pool in Q3 '21. Includes one property that was previously included in Q1 '21 investment activity as a future acquisition commitment but that had not been included in the UCA pool until the purchase was completed in Q3 '21.

Safehold's Growth Model



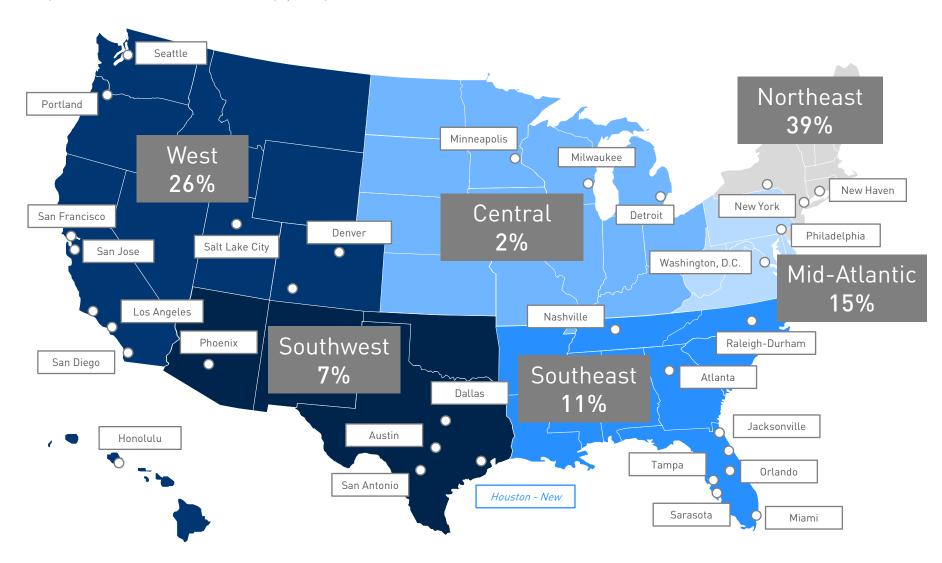
Safehold's business model promotes a virtuous cycle of growth and value creation

APPENDIX



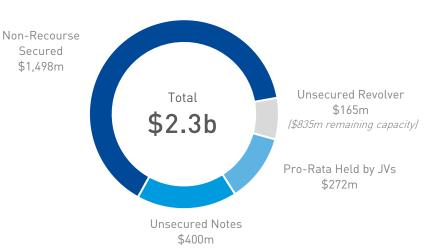
Appendix

Geographic Breakdown [Current Portfolio Gross Book Value \$3,879m]



Capital Structure

Debt Overview



25 year w.a. maturity⁽¹⁾

Debt and Liquidity Metrics	Q3 '21
Total debt	\$2,335m
Total book equity	\$1,669m
Equity market cap ⁽²⁾	\$4,066m
Total debt / book equity	1.4x
Total debt / equity market cap	0.6x
Unencumbered assets	\$1,418m

Equity Offering

\$242m Equity raised at \$76 per share

Credit Ratings

Baa1

Moody's

(Stable Outlook)

BBB+
Fitch
(Stable Outlook)

Interest Rates and Spreads ⁽¹⁾	Q3 '21
Portfolio Annualized Yield	5.2%
Effective Interest Rate	3.7%
Effective spread	151 bps
Dantfalia Annualiand Caab Viald	2 (0)
Portfolio Annualized Cash Yield	3.4%
Cash Interest Rate	3.4%

Income Statements

	For the three months ended Sept 30,		For the nine months ended Sept 3	
	2021	2020	2021	2020
Revenues:				
Operating lease income	\$16,992	\$17,195	\$51,367	\$55,088
Interest income from sales-type leases	30,145	20,583	83,244	59,315
Other income	144	222	390	1,115
Total revenues	\$47,281	\$38,000	\$135,001	\$115,518
Costs and expenses:				
Interest expense	\$20,932	\$16,430	\$57,259	\$47,811
Real estate expense	719	493	2,038	1,828
Depreciation and amortization	2,390	2,361	7,160	7,064
General and administrative	6,658	5,302	21,388	16,924
Other expense	350	34	740	194
Total costs and expenses	\$31,049	\$24,620	\$88,585	\$73,821
Income from operations before other items	\$16,232	\$13,380	\$46,416	\$41,697
Loss on early extinguishment of debt	-	-	(216)	-
Earnings from equity method investments	2,244	832	4,012	2,472
Selling profit from sales-type leases	1,833	-	1,833	-
Net income	\$20,309	\$14,212	\$52,045	\$44,169
Net (income) attributable to non-controlling interests	(105)	(49)	(201)	(145)
Net income attributable to Safehold Inc.				
and allocable to common shareholders	\$20,204	\$14,163	\$51,844	\$44,024
Weighted avg. share count (basic)	53,498	51,153	53,347	50,158
Weighted avg. share count (diluted)	53,511	51,162	53,359	50,167
Earnings per share (basic & diluted)	\$0.38	\$0.28	\$0.97	\$0.88

Note: Figures in thousands except for share amounts.

Balance Sheets

	September 30, 2021	December 31, 2020
Assets:		
Real estate:		
Real estate, at cost	\$740,971	\$752,420
Less: accumulated depreciation	[26,835]	(22,314)
Real estate, net	\$714,136	\$730,106
Real estate-related intangibles assets, net	222,606	242,166
Total real estate, net and real estate-related intangible assets, net	\$936,742	\$972,272
Net investment in sales-type leases	1,801,986	1,305,519
Ground Lease receivables	691,378	577,457
Equity investments in Ground Leases	171,532	129,614
Cash and cash equivalents	43,870	56,948
Restricted cash	3,831	39,519
Deferred operating lease income receivable	109,373	93,307
Deferred expenses and other assets, net	66,270	34,334
Total assets	\$3,824,982	\$3,208,970
Liabilities:		
Accounts payable, accrued expenses, and other liabilities	\$62,492	\$76,673
Real estate-related intangible liabilities, net	65,638	66,268
Debt obligations, net	2,028,195	1,684,726
Total liabilities	\$2,156,325	\$1,827,667
Equity:		
Safehold Inc. shareholders' equity:		
Common stock	\$566	\$532
Additional paid-in capital	1,658,972	1,412,107
Retained earnings	48,455	23,945
Accumulated other comprehensive loss	(42,015)	(57,461)
Total Safehold Inc. shareholders' equity	\$1,665,978	\$1,379,123
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Noncontrolling interests	\$2,679	\$2,180
Total equity	\$1,668,657	\$1,381,303
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Total liabilities and equity	\$3,824,982	\$3,208,970

Portfolio Reconciliation

	IPO (6/22/17)	9/30/18	9/30/19	9/30/20	9/30/21
Net investment in Sales-Type Leases	-	-	\$465	\$1,089	\$1,802
Ground Lease receivables	-	_	\$73	\$480	\$691
Pro-rata interest in Ground Leases held as equity method investments	-	-	· <u>-</u>	\$344	\$439
Real estate, net (Operating Leases)	\$265	\$527	\$673	\$687	\$714
Add: Accumulated depreciation	1	9	15	21	27
Add: Lease intangible assets, net	123	221	245	239	223
Add: Accumulated amortization	1	7	14	21	27
Add: Other assets	-	-	25	24	23
Less: Lease intangible liabilities, net	(51)	(58)	(57)	(57)	(66)
Less: Non-controlling interest		(2)	(2)	(2)	(2)
Gross Book Value	\$339	\$705	\$1,450	\$2,845	\$3,879
Add: Forward Commitments		64	83	34	94
Aggregate Gross Book Value	\$339	\$769	\$1,534	\$2,879	\$3,973
Less: Accruals to net investment in leases and ground lease receivables	-	-	(2)	(33)	(87)
Aggregate Cost Basis	\$339	\$769	\$1,531	\$2,847	\$3,886
Less: Forward Commitments		(64)	(83)	(34)	(94)
Cost Basis	\$339	\$705	\$1,448	\$2,813	\$3,792

Unrealized Capital Appreciation Details

Refer to the Glossary in the Appendix for a definition of Owned Residual Portfolio, Unrealized Capital Appreciation ("UCA"), and "Combined Property Value" ("CPV"). SAFE relies in part on CBRE's appraisals of the CPV of our portfolio in calculating UCA. SAFE may utilize management's estimate of CPV for ground lease investments recently acquired that CBRE has not yet appraised. For unfunded commitments on construction deals, CPV represents the cost to build inclusive of the ground lease. For a Ground Lease in our portfolio, CBRE estimates its CPV by determining a hypothetical value of the as-improved subject property as of the date of the report, based on an assumed ownership structure different from the actual ownership structure. At our request, CBRE's analysis does not take into account the in-place Ground Lease or other contractual obligations and is based on the hypothetical condition that the property is leased at market rent at stabilized levels, where applicable, as of the valuation date, without consideration of any costs to achieve stabilization through lease up and associated costs. In determining the CPV of each property, CBRE has utilized the sales comparison approach, based on sales of comparable properties, adjusted for differences, and the income capitalization approach, based on the subject property's income-producing capabilities. The assumptions applied to determine values for these purposes vary by property type and are selected for use based on a number of factors, including information supplied by our tenants, market data and other factors. We currently intend that the CPV associated with each Ground Lease in our portfolio will be valued approximately every 12 calendar months and no less frequently than every 24 months.

The calculation of the estimated UCA in our Owned Residual Portfolio is subject to a number of limitations and qualifications. We do not typically receive full financial statements prepared in accordance with U.S. GAAP for the commercial properties being operated on the land subject to our Ground Leases. In some cases, we are prohibited by confidentiality provisions in our Ground Leases from disclosing information that we receive from our tenants to CBRE. Additionally, we do not independently investigate or verify the information supplied by our tenants, but rather assume the accuracy and completeness of such information and the appropriateness of the accounting methodology or principles, assumptions, estimates and judgments made by our tenants in providing the information to us. Our calculation of UCA in our Owned Residual Portfolio is not subject to U.S. GAAP and will not be subject to independent audit. We conduct rolling property valuations; therefore, our estimated UCA and CPV may not reflect the full impact of the COVID-19 pandemic and may decline materially in the future. There can be no assurance that we will realize any incremental value from the UCA in our Owned Residual Portfolio or that the market price of our common stock will reflect any value attributable thereto. We will generally not be able to realize value from UCA through near term transactions, as properties are leased to tenants pursuant to long-term leases. For more information on UCA, including additional limitations and qualifications, Please refer to our Current Report on Form 8-K filed with the SEC on October 21, 2021 and "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated from time to time in our subsequent periodic reports, filed with the SEC.

The Company formed a wholly-owned subsidiary called "CARET" that is structured to track and capture UCA to the extent UCA is realized upon expiration of our ground leases, sale of our land and ground leases or certain other specified events. Under a shareholder-approved plan, management was granted up to 15% of CARET units, which remain subject to time-based vesting. See the Company's 2021 proxy statement for additional information on the long-term incentive plan.

Appendix

Glossary

Aggregate Cost Basis	Represents Cost Basis plus unfunded commitments. For unfunded commitments, it represents the aggregate future amount to be paid under the commitments.
Aggregate Gross Book Value	Represents the Current Portfolio plus unfunded commitments. For unfunded commitments, it represents the aggregate future amount to be paid under the commitments.
Annualized Cash Yield	Calculated as the annualized base Cash Rent plus Percentage Rent divided by Cost Basis.
Annualized Yield	Calculated as the annualized base Net Rent plus Percentage Rent divided by GBV.
Cash Interest Rate	The current cash interest rate of debt.
Cash Rent	Represents base ground lease income recognized excluding straight-line rent, amortization of lease intangibles, and non-cash income from sales-type leases.
Combined Property Value (CPV)	The current combined value of the land, buildings and improvements relating to a commercial property, as if there was no ground lease on the land at the property. CPV is generally based on independent appraisals; however, the Company will use actual sales prices/management estimates for recently acquired and originated ground leases for which appraisals are not yet available. In relation to unfunded commitments, CPV represents the total cost associated with the acquisition, development, and construction of the project.
Cost Basis	Represents the historical purchase price of an asset, including capitalized acquisition costs.
Current Portfolio	Represents the portfolio of assets owned at the date indicated, measured using Gross Book Value. Does not include unfunded commitments.
Effective Interest Rate	Represents the all-in stated interest rate over the term of debt based on the contractual future payments owed excluding the effect of debt premium, discount and deferred financing costs.
Effective Yield	Computed similarly to effective yield on a bond, using the rate implicit in the lease based on the contractual future minimum cash flows and a residual equal to our cost of the land.
GAAP Rent	Current period revenue from operating and sales-type leases recognized under GAAP.
Gross Book Value (GBV)	Represents Cost Basis plus accrued interest on sales-type leases.
Ground Lease-to-Value (GLTV)	Calculated as the Aggregate GBV divided by CPV. Safehold uses this metric to assess risk and our seniority level in a real estate capital structure. Similar to the concept of the LTV metric used in the loan market.
Ground Lease+ Commitment	Safehold's commitment to purchase ground leases from iStar contingent on certain development and timing criteria.
Net Rent	GAAP Rent less depreciation & amortization. This includes the amortization of a right of use asset recorded as real estate expense (totals \$1.0m annualized). Includes our proportionate share of GAAP rent and amortization from our equity method investment.
Owned Residual Portfolio	Represents the portfolio of properties under which Safehold owns a ground lease and reflects Safehold's right to the land, property and tenant improvements at the end of the lease. The current value of the Owned Residual Portfolio is typically represented by the Combined Property Value or CPV of our portfolio.
Percentage Rent	Represents TTM cash percentage rent paid by the property.
Property NOI	Represents the net operating income (NOI) of the building/Safehold's ground lease tenant prior to paying ground lease rent.
Rent Coverage	The ratio of Property NOI as provided by the building owner or estimated Property NOI to the annualized Cash Rent due to Safehold. The Company uses estimates of the stabilized Property NOI if it does not receive current tenant information and for properties under construction or transition, in each case based on leasing activity at the property and available market information, including leasing activity at comparable properties in the relevant market.
Safehold™/Safehold™ Ground Lease	A ground lease originated and structured by Safehold.
Underwritten Effective Yield	The Effective Yield of a ground lease using our underwriting assumptions. This includes estimated land value, revenue, and CPI grow by no more than 2%.
Unrealized Capital Appreciation (UCA)	Calculated as the difference between CPV and the portfolio's Aggregate Cost Basis. The Company tracks UCA because we believe it provides relevant information with regard to the three key investment characteristics of our ground leases: (1) the safety of our position in a tenant's capital structure; (2) the quality of the long-term cash flows generated by our portfolio rent that increases over time; and (3) increases and decreases in CPV of the portfolio that will ultimately revert to us.